



# INTERNATIONAL DEFENCE & AEROSPACE EXHIBITION

05 - 09 MAY 2026  
ISTANBUL EXPO CENTER



Supported By

POST SHOW REPORT



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REPUBLIC OF TÜRKİYE  
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TURKISH NAVAL FORCES



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*Under the auspices of the*  
**PRESIDENCY OF THE  
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## **Recep Tayyip ERDOĞAN**

*THE PRESIDENT OF THE REPUBLIC OF TÜRKİYE*

SAHA İstanbul has made significant progress since its establishment. It has reached a wide network that includes over 1.200 companies, 29 universities, and spans across 45 cities. We regard this broad and rapidly achieved network as highly valuable for our defence ecosystem.

We witness that SAHA EXPO International Defence and Aerospace Exhibition serves as a bridge connecting Turkish companies with the global market.

We genuinely support the efforts of our nation's companies in business development and exports through the SAHA EXPO exhibition, first held in 2018. The numbers demonstrate the progress SAHA EXPO has achieved in the sector. With over 150.000 visitors, more than 300 official delegations, over 150 trade delegations, high-level participation from more than 120 countries, and the involvement of over 1.400 companies, I am pleased to state that SAHA EXPO has become a significant platform in the defence industry.

It is remarkable that the exhibition will witness the signing of agreements totaling \$6.2 billion, of which \$4.6 billion are export contracts. Within the year 2024, our defence industry companies achieved a significant milestone by exporting products to 178 different countries.

It is evident that Türkiye is making confident strides toward establishing itself as a key player in the global defence industry. This accomplishment is strengthened through the design, development, and manufacturing of technology, as well as strategic alliances and international collaborations.







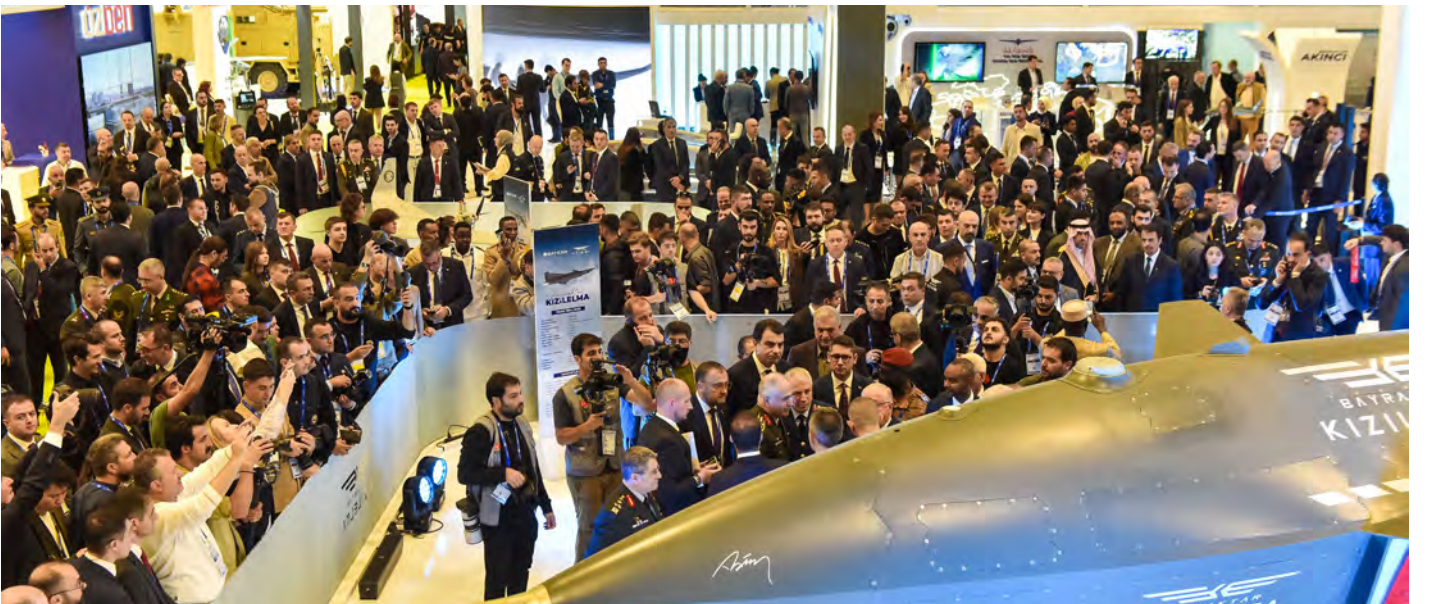
## Haluk BAYRAKTAR

*General Manager of BAYKAR and Chairman of the Board of SAHA İstanbul*

SAHA EXPO 2024 International Defence and Aerospace exhibition which stands as the most tangible reflection of Türkiye's domestic and national advancements in the defence industry, was held in İstanbul between 22-26 October. Organized by SAHA İstanbul, the largest industrial cluster in Türkiye and Europe, with the participation of over 1,200 companies and 29 universities, the event took place under the auspices of the Presidency of the Republic of Türkiye and with the participation and support of relevant ministries, as well as civil and military institutions. This year, the exhibition was held under the theme of "Rule the Technology, Shape the Future", strongly supporting SAHA İstanbul's vision of positioning Türkiye as a global power in technology production.

SAHA EXPO 2024 made its mark this year with record-breaking participation and scale. Here are the notable figures from SAHA EXPO 2024:

- **Participation from 121 Countries:** Participation from 121 countries across five continents demonstrated Türkiye's growing position as a global hub.
- **25.944 Participants:** Thousands of exhibitors and sector professionals from various fields gathered for knowledge sharing and collaboration.
- **90.000 sqm Exhibition Space:** A vast exhibition area was utilized the showcased, the latest technologies and projects in the defence industry. This scale once again demonstrated how rapidly SAHA EXPO has grown over the years.  
In 2018, the exhibition started with 10.000 sqm,  
In 2021, the exhibition expanded to 40.000 sqm,  
In 2022, the exhibition grew to 60.000 sqm,  
And in 2024, the exhibition the exhibition reached to 90.000 sqm.
- **1.478 Exhibitor Companies:** A total of national and international companies participated in the exhibition.
- **22.467 B2B Meetings:** Numerous partnerships were established, and projects were initiated.
- **101.367 Visitors:** In addition to sector professionals, the exhibition attracted hundreds of thousands of individuals interested in the sector.



At SAHA EXPO 2024, record-breaking agreements were signed, resulting in a total of \$6.2 billion in commercial agreements, including \$4.6 billion in direct exports. This once again highlighted Türkiye's emergence as a rising power in the global defence industry. The export agreements not only showcase the country's technological superiority in defence but also position Türkiye as a global player in strategic fields such as high-tech unmanned air vehicle, unmanned ground vehicles, naval systems, and cybersecurity solutions.

These collaborations represent not only an economic achievement but also a significant step towards realizing Türkiye's vision of an independent defence industry. SAHA EXPO emphasized Türkiye's commitment to supporting world peace by offering reliable defence solutions to its allies, with each agreement further solidifying Türkiye's position in global security and technological leadership.

## **Strong Alliances, Strong Türkiye**

This year at SAHA EXPO, Ministers from 27 countries, 13 Commander of the Forces, 6 Chiefs of the General Staff, and 6 Secretaries of Defence Industries were hosted. This high-level participation highlighted Türkiye's growing influence in the global defence and aerospace sectors. Through the signing of 133 unique agreements, SAHA EXPO set the groundwork for projects that will provide benefits on a global scale.

## **Special Events at SAHA EXPO**

The special events held at SAHA EXPO this year went beyond a traditional exhibition, offering visitors a more engaging and dynamic experience. Domestically and nationally produced warships and unmanned marine vehicles were displayed at Sarayburnu and Ataköy ports. This exhibition showcased Türkiye's progress in naval defence technologies while offering visitors a unique experience.

SAHA MATCH application, provides participating companies B2B meetings with the right partners for collaboration via a tailored matchmaking program. This inspired hope for the future by enhancing collaborations in the defence industry and creating new opportunities for the sector.

## **Our Ambitions Extend to Space**

SAHA EXPO strongly supported our mission to position Türkiye as a global leader not only in the defence industry but also in space exploration. Building on the success of the Space Pavilion introduced at the previous SAHA EXPO, this year's event also featured the "Space Talks," bringing together participating companies and stakeholders from the space ecosystem, garnering significant attention.

Türkiye's breakthroughs in the defence industry have positioned it as a significant actor in both regional security and the global market. We extend our gratitude to President Recep Tayyip Erdoğan, for consistently guiding the defence industry with his vision of domestic and national production and for supporting the significant advancements in this sector. Under his strong leadership, the Turkish defence industry is currently experiencing its golden era. On behalf of SAHA Istanbul and all contributors to the Turkish defence and aerospace sectors, we express our heartfelt gratitude for this vision and unwavering support.

We look forward to meeting you at the SAHA EXPO 2026 International Defence and Aerospace Exhibition, which will be held in Istanbul between 5-9 May 2026.





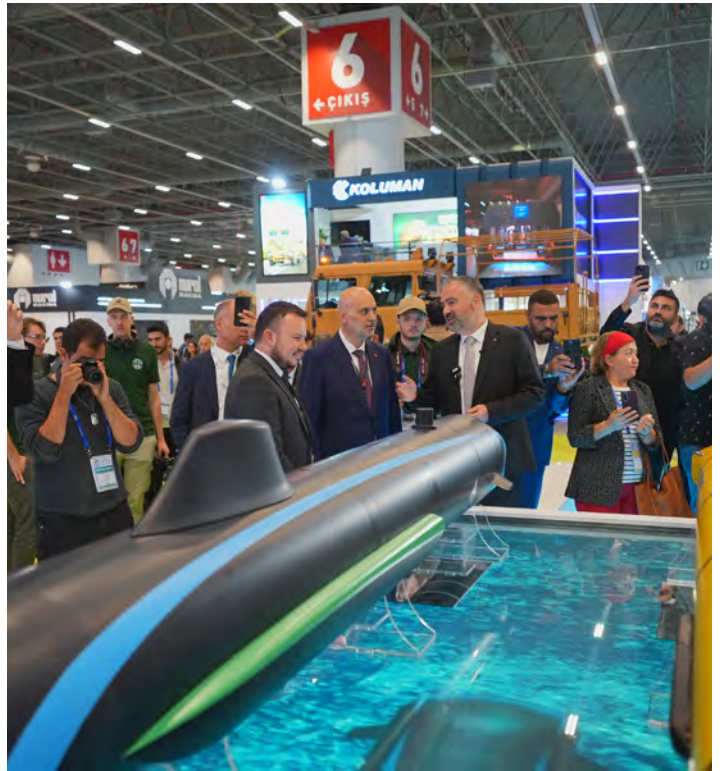


**80,000 sqm**  
**EXHIBITION AREA**

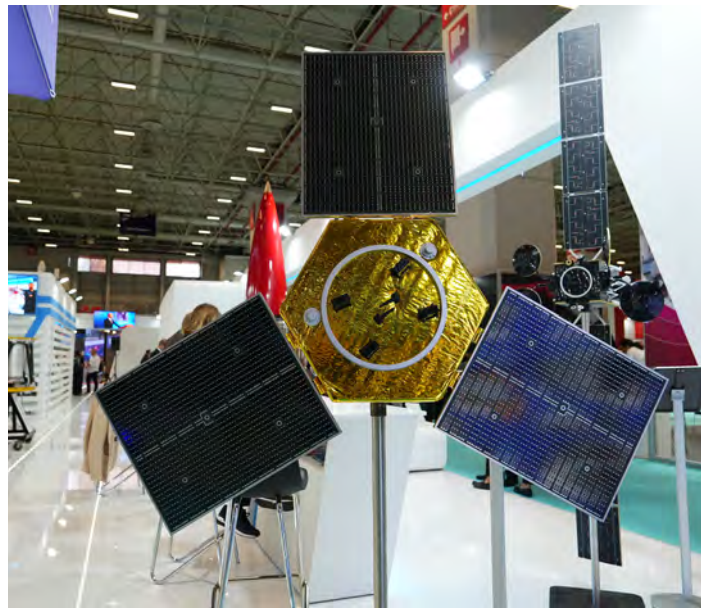
SAHA EXPO 2024 was hosted at the Istanbul Expo Centre, covering an extensive area of 90.000 sqm. The event utilized 8 exhibition halls, a foyer area, and outdoor exhibition spaces, providing an impressive platform for national and international companies in the defence, aerospace, and space industries.

This comprehensive space arrangement allowed exhibitors to showcase their products and services with the latest technologies, while visitors had the opportunity to closely experience the innovations and developments in the sector.

The exhibition area was designed with each hall organized around specific themes, facilitating collaboration and knowledge exchange among relevant sector professionals while ensuring access to all exhibitor companies. SAHA EXPO emerged as a global hub where all stakeholders of the defence, aviation, and space ecosystem convened, transcending the mere display of products.











SAHA EXPO 2024 attracted attention with 10.000 sqm open exhibition area, where innovative technologies in the defence industry were exhibited. In this large open area, products currently in the inventory and products newly introduced to the global market were exhibited. The exhibition area, which allows large-scale defence and aerospace projects to meet with visitors, provided an opportunity to closely examine military vehicles, unmanned land and air systems, armored vehicles, and various strategic equipment.

The outdoor exhibition area offered participating companies a platform to present the functionality and applications of their products in more depth. Visitors were able to not only view technological innovations but also experience them firsthand through real-world application demonstrations.









# MARITIME AREA



SAHA EXPO 2024 offered an impressive experience, showcasing Türkiye's vision of independence in the defence industry and its strength in domestic production. In addition to the TCG ISTANBUL Frigate, TCG KINALIADA Corvette, TCG SANCAKTAR Tank Landing Ship, TCG DERYA Naval Supply Combat Support Ship, and TCG Ç-153 Landing Ships of the Turkish Naval Forces, armed unmanned naval vehicles (UAVs) such as 'MARLİN', 'ULAQ' and 'SANCAR', which were built with domestic and national capabilities, shows Türkiye's technological superiority in naval defence to the visitors. Throughout the exhibition, the ships docked at Ataköy and Sarayburnu ports were visited by numerous sector professionals.











During SAHA EXPO 2024, a joint event was organized by NATO DIANA (Defence Innovation Accelerator for the North Atlantic) and the NATO Innovation Fund (NIF).

Within the scope of the event, an international panel titled 'Leading the Deep Tech Revolution in Defence and Security Domain' was held, where the role of NATO DIANA and NIF in integrating dual-use technologies into the NATO defence ecosystem was discussed, along with their efforts to foster the growth of the entrepreneurial ecosystem.

At the exhibition, NATO DIANA and NIF representatives had the opportunity to review advanced technologies displayed by the participating companies at their booths.

The NATO DIANA Informal Board of Directors Meeting hosted by SAHA EXPO, bringing together representatives from various NATO member countries.

As part of the investor meetings, NIF representatives met with entrepreneurial companies to evaluate investment opportunities.





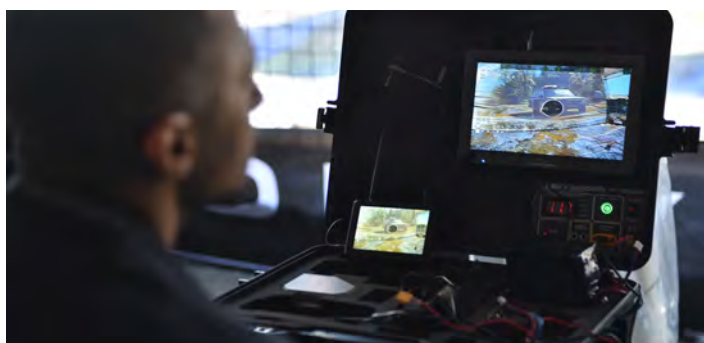
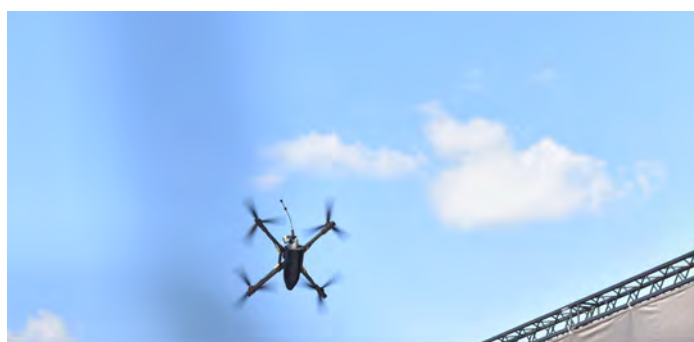




# FPV DRONE AREA



SAHA EXPO 2024 also hosted thrilling FPV (First-Person View) drone competitions, which have recently become significant players on the battlefield, for defence and technology enthusiasts. Drone pilots from around the world showcased their skills on a competition track designed to mimic real-world conditions, while attendees had the opportunity to observe technical workshops related to FPV drones in dedicated areas.







SAHA EXPO 2024 brought together 1,478 national and international companies from the defence, aviation, and space sectors, ensuring comprehensive industry representation.

The exhibition attracted significant attention from Türkiye's leading defence industry organizations, as well as participants and visitors from Europe, Asia, Africa, the Americas, and the Middle East.

Companies had the opportunity to showcase their latest products and services in areas such as unmanned aerial vehicles, autonomous systems, artificial intelligence applications, cybersecurity, and advanced material technologies.

Companies participating in the exhibition were introduced to new opportunities for global collaborations through their technology and innovation-driven solutions.

Companies participating in SAHA EXPO 2024 represented Türkiye's rising power in defence and technology, contributing to sectoral growth both nationally and internationally.



**25.944**  
**SECTOR**  
**PROFESSIONALS**





 **121**  
**COUNTRIES**

 **97**  
**OFFICIAL DELEGATION**

 **488**  
**OFFICIAL DELEGATION MEMBERS**

SAHA EXPO 2024 stood out as a comprehensive event showcasing Türkiye's strong position in the defence industry on the international stage.

With participants from 121 different countries and the attendance of 97 high-rank official delegations, the event drew attention as a global meeting point. SAHA EXPO, with 488 official delegation members, brought together stakeholders from the global ecosystem.

With its high level participation, it once again showcased Türkiye's determination to strengthen international cooperation and commercial relations in the defence industry. SAHA EXPO provided a platform that supports global collaborations, creating strategic partnership opportunities for participating companies.







SAHA EXPO 2024, aiming to be a global interaction platform in the defence industry, witnessed strong participation from high-level representatives from across the globe.

During the exhibition 27 Ministers, 6 the Chiefs of the General Staff, 6 Secretaries of Defence Industries, 13 Commanders of the Forces attended, allowing them to closely observe Türkiye's progress in the defence industry on behalf of their respective countries.

This high-level participation highlighted Türkiye 's significant influence in the global defence and aerospace sector.





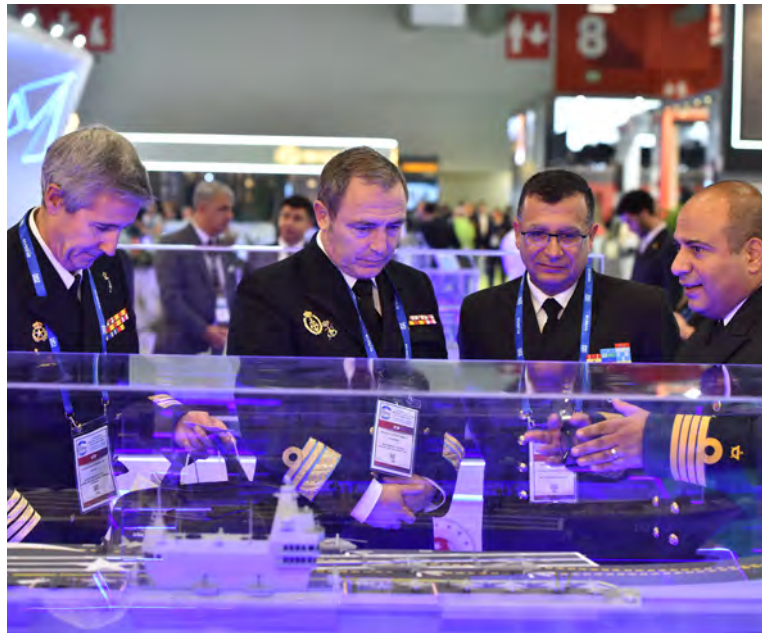


SAHA EXPO 2024 created a wide trade platform by hosting commercial procurement delegations from 35 different countries in order to strengthen international cooperation in the defence industry.

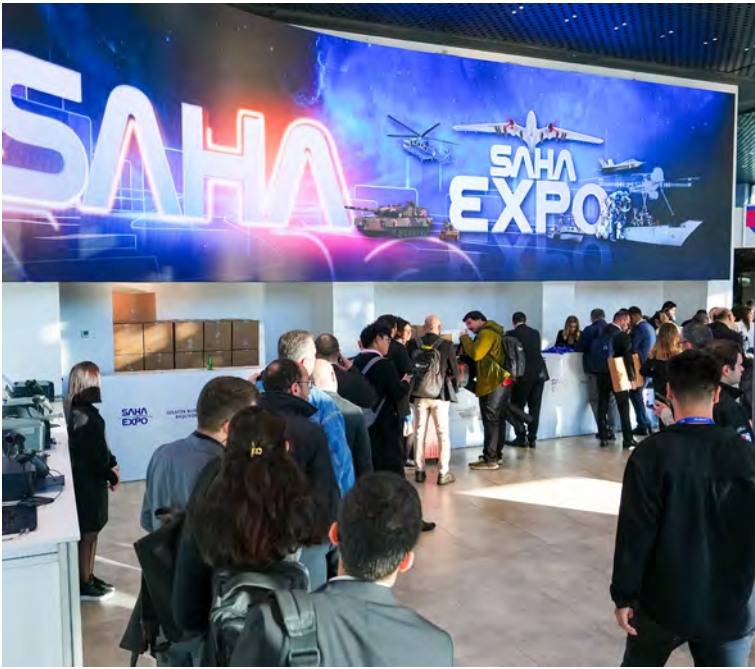
The 178 commercial procurement delegation members participating in the event had the opportunity to closely examine the innovative products of the Turkish defence industry with the latest technology and to evaluate potential cooperation opportunities.

While the collaborations established at the exhibition contributed to the promotion of Türkiye's domestic production capacity to the global market, they also enabled the participants to establish new commercial connections and strategic partnerships.

SAHA EXPO offered commercial procurement delegations the opportunity to observe the latest developments in the defence and aerospace industry on-site, evaluate the technological capacities of companies and establish long-term collaborations. These commercial meetings created important opportunities, especially for SMEs by supporting the export efforts of the participating companies.







SAHA EXPO 2024 hosted 101,367 visitors in five days as a meeting point for professionals operating in the defence and aerospace industry.

This large turnout showed that the exhibition attracted strong international attention and is a must attend event for professionals who want to discover the latest technologies, products, and cooperation opportunities in the sector.

Throughout the event, 22,467 B2B meetings between domestic and international companies paved the way for the establishment of strong business partnerships.

The participants of the exhibition had the opportunity to make direct contact with the leading companies of the sector and examine new technologies and trends on site.



SAHA EXPO is positioned as a global cooperation platform, offering visitors more than just an exhibition of products and services, but also a valuable opportunity to expand their business development prospects within the industry.

Through the 'SAHA Match' application, participating companies were matched with the right partners for potential collaborations, facilitated by a special matching program.

This event not only fostered increased cooperation in the defence industry but also opened up new opportunities for growth and innovation across the sector, inspiring a hopeful and positive outlook for the future.





# 133 SIGNING CEREMONIES

**\$ 6.189 Billion Dollars**  
**WORTH OF TOTAL AGREEMENTS**

SAHA EXPO 2024 held 133 signing ceremonies that significantly strengthened cooperation in the global defence industry, contributing greatly to the sector's growth.

These agreements, which took place throughout the exhibition, underscored Türkiye's commitment to fostering international collaboration within the defence and aerospace industries.

The total value of the agreements reached USD 6.189 billion, reflecting the commercial and economic significance of the sector.

The signing ceremonies provided a vital opportunity for both national and international companies to deepen their commercial ties and build strategic partnerships with Türkiye.

The diversity and economic value of these agreements highlighted Türkiye's growing influence in the global defence and aerospace sector, reinforcing its role as a key player on the international stage.







SAHA EXPO 2024 emerged as a comprehensive platform where the latest innovations in the defence, aerospace, and space industries were showcased, and leading companies presented their cutting-edge products.

With 208 product launches during the event, companies had the opportunity to introduce their innovative solutions and advanced engineering achievements in defence technologies to a global audience.

These launches were key in presenting Türkiye's domestic production capabilities and high-tech projects to the international market, emphasizing the country's growing role in the global defence ecosystem.

Particularly in areas such as artificial intelligence, autonomous systems, unmanned aerial vehicles, cybersecurity solutions, and advanced material technologies, the product launches highlighted the exhibition's technology-driven focus and reinforced its position as a hub for international collaboration and innovation.







The graduates of the 5<sup>th</sup> term of the SAHA MBA Executive Development Program, launched through the collaboration of SAHA İstanbul and TÜBİTAK to prepare leaders and executives of our industrial companies operating in the defence and aerospace sectors for the future and to strengthen the sector's human resources, have received their diplomas.

The 5<sup>th</sup> term participants, who successfully completed this extensive training, received their diplomas from prominent figures within the sector.

The SAHA MBA Executive Development Program aims to cultivate a new generation of executives capable of making human-centric and data-driven decisions under evolving national and global conditions, interpreting technological trends in light of our national capabilities, and transferring the knowledge and best practices of management science to the business world.







# **PANELS AND SAHA TALKS**


**10**  
**PANELS**


**4**  
**SAHA TALKS**


**2**  
**SPACE TALKS**

SAHA EXPO 2024 stood out with its panel program, which garnered significant attention from participants and visitors throughout the event by addressing current and advanced technological developments in the sector.

The international panels, featuring prominent professionals, scientists, and representatives from the defence, aviation, and space industries, comprehensively evaluated recent advancements, future projections, and critical topics shaping the industry's trajectory.

Contemporary issues relevant to the sector, such as industrialization, exports, quality systems, global supply chains, and digital transformation, were discussed interactively between decision-makers and companies during the "SAHA Talks" sessions.

The "Space Pavilion," created as part of SAHA EXPO, hosted discussions on the National Space Program, Türkiye's manned space mission, the International Astronautical Congress (IAC 2026), and recent developments within the space ecosystem. These topics were deliberated in an engaging setting during the "Space Talks" events, with the participation of domestic and international professionals.

By fostering interaction and knowledge sharing among all stakeholders in the defence, aviation, and space industries, these activities reinforced SAHA EXPO's role as a "guiding force" within the global ecosystem.







# SCHEDULE OF PANELS AND SAHA TALKS

DATE	TOPIC	VENUE
23 October 2024, Wednesday (11:30 - 12:30)	<i>Leading the Deep Tech Revolution in Defence and Security Domain</i>	PANEL AREA 2, HALL 3
23 October 2024, Wednesday (11:00 - 12:30)	<i>Development of Space Ecosystem and the Opportunities of International Corporation</i>	PANEL AREA 1, HALL 6
23 October 2024, Wednesday (14:00 - 15:30)	<i>New Actors of the Battlefield: FPV Drones</i>	PANEL AREA 2, HALL 3
23 October 2024, Wednesday (14:00 - 15:30)	<i>Emerging Technologies in Defence: AI &amp; Autonomy</i>	PANEL AREA 1, HALL 6
24 October 2024, Thursday (14:00 - 15:30)	<i>International Cooperation in Defence &amp; Security</i>	PANEL AREA 1, HALL 6
24 October 2024, Thursday (16:00 - 17:30)	<i>Space Talks</i>	SPACE PAVILION
25 October 2024, Friday (11:00 - 12:30)	<i>Space Talks</i>	SPACE PAVILION
26 October 2024, Saturday (11:00 - 12:30)	<i>Entrepreneurship in the Defence Industry: Risks and Opportunities</i>	PANEL AREA 2, HALL 3
26 October 2024, Saturday (11:00 - 12:30)	<i>The Future of Dual-Use Technologies and Defence Industry Applications</i>	PANEL AREA 1, HALL 6
26 October 2024, Friday (16:00 - 17:00)	<i>Space Talks</i>	SPACE PAVILION
26 October 2024, Saturday (11:00 - 12:30)	<i>Keynote Speaker</i>	PANEL AREA 2, HALL 3





## KEYNOTE SPEAKER

### **Selçuk BAYRAKTAR** *Board Chairman of BAYKAR / CTO*

Selçuk Bayraktar, who was a keynote speaker at SAHA EXPO 2024, emphasized Türkiye's goals of independence in the defence industry and shared the significance of the achievements made through the national technology movement.



Selçuk Bayraktar, the Chairman and CTO of Baykar, presented the advancements in unmanned aerial vehicle production and AI applications in this field at SAHA EXPO 2024. He particularly highlighted that the Kızılelma project has ushered in a new era in air combat, stating that the automatic flights conducted by Kızılelma are a sign that unmanned aircraft have the potential to replace manned aircraft in the future. He also emphasized that these efforts have positioned Türkiye as a strong player on the international stage.

Mr.Bayraktar also highlighted the successes in defence industry exports, noting that Baykar has achieved a 65% market share, propelling Türkiye to a leading position in unmanned aerial vehicle exports globally.

Mr.Bayraktar, explaining that artificial intelligence technologies have improved flight safety and autonomous decision-making processes in defence, emphasized the potential of these technologies to reduce human dependency and enhance safety standards.

He expressed that events like Teknofest, which help young people develop their skills in technology and contribute to the national technology movement, are of great importance for the future of the country

He highlighted that developing artificial intelligence technologies should advance within the bounds of ethical values in human relations, stressing that while technology offers great opportunities, it also carries inherent risks for humanity.





# SAHA EXPO 2024 EXHIBITION SUMMARY

**Exhibition Centre:** 90,000 square meters, 8 exhibition halls, and open areas

**Number of Exhibitors:** 1.478

**Number of Participating Countries:** 121

**Official Delegations:**

- 51 Countries,
- 97 Delegations,
- 488 Official Delegation Members,
- 27 Ministers,
- 6 Chiefs of General Staff,
- 6 Secretaries of Defence Industries,
- 13 Commanders of the Forces.

**Trade Procurement Delegation:** 178 commercial delegation members from 35 countries

**Visitors:** 101.367

**B2B Meetings:** 22.467

**Product Launches:** 208

**Number of Agreements:** 133

**Total Financial Value of Agreements:** 6 billion 189 million dollars

**Export Value of Agreements:** 4 billion 332 million dollars

**Panels:** 10

- Leading the Deep Tech Revolution in Defence and Security Domain
- Development of Space Ecosystem and International Cooperation Opportunities
- The New Actor of the Battlefield: FPV Drones
- Emerging Technologies in Defence: Artificial Intelligence and Autonomy
- National Technology Move in Defence Industry: Türkiye Model
- Industrial Clustering Dynamics in the Aviation Sector
- International Cooperation in Defence and Security
- Cyber Warfare and Future Conflict Scenarios: Preparing for the Unknown
- Entrepreneurship in the Defence Industry: Opportunities and Risks
- Future of Dual-Use Technologies and Defence Industry Applications

**SAHA Talks:** 4

- Murat Çizgel (Head of Industrialisation Department, Secreteriat of Defence Industries)
- Prof. Dr. İlker Murat Ar (General Director of Industry, Ministry of Industry and Technology)
- Mehmet Ali Kılıçkaya (General Director of Export, Ministry of Trade)
- Thierry Ader (AIRBUS Senior Director of International Cooperation)

**Space Talks:** 2

- Dr Orsolya Ferencz (Hungary Ministerial Commissioner for Space Research)
- Alper Gezeravcı & Tuva Cihangir Atasever (Turkish Space Agency)

**Keynote Speaker:**

Selçuk Bayraktar (Board Chairman of BAYKAR / CTO)  
An evaluation of Türkiye's achievements in the defence industry, Baykar's unmanned aerial vehicle technology, and the national technology move.







## ISTANBUL EXHIBITION CENTER

Yeşilköy, Atatürk Cd. No: 5/5, 34149 Bakırköy  
İstanbul, TÜRKİYE

TEL: +90 216 999 70 18 E-Mail: [info@sahaexpo.com](mailto:info@sahaexpo.com)



Organised by SAHA Istanbul subsidiary  
SAHA EXPO Exhibition Services Inc.



Stand Enquiry



Contact



2024 Daily



@sahaexpo